

George Latimer
County Executive

Department of Social Services

Kevin M. McGuire
Commissioner

61091

To: Board of Acquisition and Contract

From: Kevin M. McGuire
Commissioner of Social Services

Date: January 30, 2018

Re: **Authority for the County to extend Agreements with Family Services of Westchester, Inc. and with Children's Village, Inc. to provide aftercare services for youth being discharged from foster care for the term January 1, 2018 through June 30, 2018 at a cost of \$491,381 and \$402,039 respectively, payable pursuant to an approved budget.**

Authority is requested for the County of Westchester ("County"), acting by and through its Department of Social Services ("Department"), to enter into six-month extension agreements with Family Services of Westchester, Inc. ("FSW") and with Children's Village, Inc. ("Children's Village"), to provide after care services for youth discharged from foster care to the approximately 212 youth transitioning from Children's Residential Services (CRS) Foster Care and from Article X Court Directed Custody for the term January 1, 2018 through June 30, 2018. The proposed extension agreement with Family Services of Westchester, Inc. will be in the amount of \$491,381 and will extend through June 30, 2018, the Agreement dated June 10, 2013 between the County and Family Services of Westchester, Inc. in the amount of \$4,504,326 for the term June 1, 2013 through December 31, 2017 (the "Family Services Agreement"). The proposed extension agreement with Children's Village, Inc. will be in the amount of \$402,039 and will extend through June 30, 2018, the Agreement dated June 12, 2013 between the County and Children's Village, Inc. in the amount of \$3,685,358 for the term June 1, 2013 through December 31, 2017 (the "Children's Village Agreement"). Although a Request For Proposals was issued for Aftercare Services to serve Children Transitioning from CRS Foster Care & Article X Court Directed Custody (the "RFP") on July 7, 2017, a contract was not awarded as the Department needs additional time to finalize the RFP process, initiate a contract with the selected provider

and develop a plan to transition the families currently being served to the selected provider as needed. This extension will allow for these critical RFP and contract related activities to be completed.

Except as provided herein, all terms of the Family Services of Westchester Agreement and the Children's Village Agreement shall remain in full force and effect. The proposed Agreement is exempt from the Westchester County Procurement Policy pursuant to section 3(a)(xiv) thereof.

The services to be provided through the proposed extension Agreements with Family Services of Westchester, Inc. ("FSW") and Children's Village, Inc. ("Children's Village") will serve the **public purpose** of preserving the family and reducing the risk of re-entry into foster care, thus averting the need for foster care placement. Aftercare services assist the families in addressing the special needs of their children, as well as navigating community based services to address such needs. The support services provided pursuant to this program assist children who return from foster care to reintegrate back into the community and the school system, thereby promoting the safety and welfare of the targeted population.

The **goals and objectives** of the Agreements are to provide after care support services to families of children who are returning from the Westchester County foster care system. Children transitioning out the foster care system are more likely to face an increased rate of poor educational achievement, unemployment, mental health issues, incarceration and homelessness. The aftercare and enhanced aftercare programs seek to ensure that children successfully transition to their local school system and maintain academic improvement and find employment. The program addresses the health and safety needs of this population, provides drug and alcohol treatment and promotes the self-sufficiency of these families.

The goals and objectives promote the public health and safety because the Agreements services help maintain or restore family functioning and increase the stability of families, thereby reducing the risk of abuse, neglect and/or the need for re-placement in the foster care system. The program is designed to enhance the physical well-being and safety of the children discharged from foster care. Further, it promotes the safety of the County residents as the program would prevent these children from getting involved in anti-social activities.

The goals and objectives promote fiscal responsibility because the Department will be able to avoid the need to re-place children in foster care and avoid the costs associated with such re-placement. Preventing children from reentering the foster care system can result in substantial savings for the County and the taxpayers.

Family foster care cost annualized per child. The cost of foster care in a Family Foster setting can range from \$21 to \$67 per day per child depending on the age and level of care provided. Based on these rates, annualized foster care can cost from \$7665 to \$24,455 per child per year.

Residential Foster care cost annualized per child. The cost of Residential Foster Care can range from \$299 to \$581 per day per child. That translates into an annualized cost for residential care from \$109,135.00 to \$212,065 per child per year.

Contract program cost per child. The estimated cost of the Aftercare and Programs operated through FSW and Children's Village is \$893,420 for the next 6 months. The vendor is expected to serve approximately 212 children over the term of the Agreement. Which translates to a per child/family for the period of the 6-month extension, of \$4214.00.

The **goals and objectives will be tracked and monitored** by the Department to evaluate services using the performance measurement indicators developed by the Department and approved by the County Budget Office. They include but are not limited to, reviewing periodic reports submitted by the vendor.

Based on the Performance Measurement Indicators reported from January 1, 2017 to December 31, 2017, the Department is able to report the Vendors have met the targets as provided in the contract. Over this period of the contract FSW has served approximately 88% of the contract capacity. Over this same period, FSW After Care Program has averted 93% foster care re-placements and 98% of children did not become the subject of an indicated CPS report while receiving services. Over this period of the contract CV has served approximately 82% of the contract capacity. Over this same period, CV After Care Program has averted 99% foster care replacement and 100% of the children did not become the subject of an indicated CPS report while receiving services.

A resolution is annexed hereto, which I recommend for your favorable consideration.

KMM/DI
Attachment

RESOLUTION

Upon a communication from the Commissioner of the Department of Social Services, be it hereby

RESOLVED, that the County of Westchester (“County”), acting by and through its Department of Social Services (“Department”), is hereby authorized to extend for the period January 1, 2018 through June 30, 2018 in the amount of \$491,381, an agreement with Family Services of Westchester, Inc. (“FSW”) to provide aftercare to serve children transitioning from out-of-home foster care in the amount of \$4,504,326 for the term June 1, 2013 through December 31, 2017 (the “Family Services Agreement”), for an aggregate not to exceed amount of \$4,995,707, payable pursuant to an approved budget; and be it further

RESOLVED, that the County of Westchester (“County”), acting by and through its Department of Social Services (“Department”), is hereby authorized to extend for the period January 1, 2018 through June 30, 2018 in the amount of \$402,039, an agreement with Children’s Village, Inc. (“Children’s Village”) to provide aftercare to serve children transitioning from out-of-home foster care in the amount of \$3,685,358 for the term June 1, 2013 through December 31, 2017 (the “Children’s Village”), for an aggregate not to exceed amount of \$4,087,397, payable pursuant to an approved budget; and be it further

RESOLVED, all other terms and conditions of the FSW agreement and the Children’s Village agreement shall remain in full force and effect; and be it further

RESOLVED, that these agreements are subject to County appropriations; and be it further

RESOLVED, that these agreements are also subject to further financial analysis of the impact of any New York State Budget (“State Budget”) proposed and adopted during the term of these agreements. The County shall retain the right, upon the occurrence of any release by the Governor of a proposed State budget and/or adoption of a State budget or any amendments thereto, and for a reasonable period of time after such release(s) or adoption(s) to

conduct an analysis of the impact of any such budget(s) on County finances. After such analysis, the County shall retain the right to either terminate these agreements, or to renegotiate the amounts and rates approved herein. If the County subsequently offers to pay a reduced amount to the Contractor then the Contractor shall have the right to terminate the agreement upon reasonable prior written notice; and be it further

RESOLVED, that the County Executive or his authorized designee is empowered to execute any and all documents necessary to effectuate the purposes hereof.

Original Agreements: \$8,189,684
 These Amendments: \$ 893,420
 TOTAL \$9,083,104

Account to be Charged/credited	Fund	Dept	Major Program, Program & Phase Or Unit	Object/ Sub Object	Trust Account	Dollars
	101	22	8900	5885	-----	\$391,381
	101	22	8900	5960	-----	\$502,039

Budget Funding Year(s): 2018
 (must match resolution)

Start Date: 01/01/18 End Date: 6/30/18

5885 5960

Funding Source	Tax Dollars:	41%	33%
	State Aid:	35%	44%
<u>\$893,420</u> (must match resolution)	Federal Aid:	24%	23%
	Other:		