



Robert P. Astorino
County Executive

Department of Social Services

Kevin M. McGuire
Commissioner

21729

DATE: September 15, 2011

TO: The Honorable Board of Acquisition and Contract

FROM: Kevin M. McGuire
Commissioner
Department of Social Services

RE: Authority for the County of Westchester, acting by and through its Department of Social Services, to amend an agreement with The Children's Village, Inc., for the operation of the After Care from Foster Care Tier I & Tier II Program, that provides after care case management, supports and services to foster care families in a two "Tier" design for the period June 1, 2010 through May 31, 2013 in an amount not to exceed \$2,293,293 by modifying the scope of service and increasing the not to exceed amount by \$397,899 to a new not to exceed amount of \$2,691,192 to be paid pursuant to an approved budget and subject to appropriation

Following the completion of an RFP process and pursuant to a resolution approved on June 22, 2006, the County of Westchester, acting by and through its Department of Social Services, entered into an agreement (the "Agreement") with The Children's Village, Inc., ("CV") for the provision of a community based, culturally competent, family focused After Care from Foster Care Tier I & Tier II Program providing after care case management, supports and services to foster care families in a two "Tier" design for the period June 1, 2006 through May 31, 2007 in an amount not to exceed \$612,919 with the County having the option to extend the agreement for two (2) subsequent three-year periods at amounts to be negotiated. Tier I is for up to one year post discharge and Tier II is beyond one year post discharge as assessed to prevent return to care. This Agreement was subsequently executed.

Through the resolution approved on August 30, 2007, your Honorable Board authorized the County of Westchester to exercise its first option to extend the Agreement ("First Extension Agreement") for an additional three-year period commencing on June 1, 2007 through May 31, 2010 for an amount not to exceed \$2,397,830. This First Extension Agreement was subsequently executed.

Through the resolution approved on May 6, 2010 your Honorable Board authorized the County of Westchester, acting by and through its Department of Social Services, to exercise its second and final three-year option to extend the Agreement (“Second Extension Agreement”) for the period June 1, 2010 through May 31, 2013 in an amount not to exceed \$2,006,643 to be paid monthly pursuant to an approved budget and subject to appropriations. This Second Extension Agreement was subsequently executed.

Through the resolution approved on July 21, 2011, your Honorable Board authorized the County of Westchester, acting by and through its Department of Social Services, to amend the Second Extension Agreement by increasing the not to exceed amount by \$286,650 to a new total not to exceed amount of \$2,293,293 to be paid pursuant to an approved budget and subject to appropriation. This amendment agreement was subsequently executed.

Authority is now requested for the County of Westchester, acting by and through its Department of Social Services, to amend the Second Extension Agreement by modifying the scope of service and increasing the not to exceed amount by \$397,899 to a new total not to exceed amount of \$2,691,192 to be paid pursuant to an approved budget and subject to appropriation. This amendment is being requested to provide funding for *enhanced* aftercare services to 46 additional youths for the period October 1, 2011 through May 31, 2013. The Enhanced Aftercare program, which entails providing the same type of services as described in the current scope of service, will begin six months before youths are discharged. The current program begins discharge planning three months prior to discharge. Youths served under the Enhanced Aftercare program will be selected based on a comprehensive assessment of their ability and their family’s ability to reintegrate them into their communities and families. In addition, intensive services under the Enhanced Aftercare program will be provided for a period of eight to twelve weeks with the goal of reducing the length of stay and stepping the youths down into lower levels of care and reintegrating them into the community at an earlier point.

The services to be provided through this contract serve a **public purpose** in that it preserves the family and reduces the risk of re-entry into foster care, thus averting the need for foster care placement. Aftercare services assist the families in addressing the special needs of their children, as well as navigating community based services to address such needs. The support services provided pursuant to this program assist children who return from foster care to reintegrate back into the community and the school system, thereby promoting the safety and welfare of the targeted population.

The **goals and objectives** of this contract are to provide aftercare support services to families of children who are returning from the Westchester County foster care system. Children transitioning out of the foster care system are more likely to face an increased rate of poor educational achievement, unemployment, mental health issues, incarceration and homelessness. The Aftercare Program seeks to ensure that children successfully transition to their local school system and maintain academic improvement and find employment. The program addresses the health and safety needs of this population, provides drug and alcohol treatment and promotes the self sufficiency of these families.

The **goals and objectives are in the best interest of the County in terms of public health and safety** because the services provided through this contract help to maintain or restore family functioning and increase the stability of families, thereby reducing the risk of abuse, neglect

and/or need for replacement in the foster care system. The program is designed to enhance the physical well being and safety of the children discharged from foster care. Further, it promotes the safety of the County residents as the program would prevent these children from getting involved in anti-social activities.

The goals and objectives are in the best interest of the County in terms of fiscal responsibility in that the Department will be able to avert the need for foster care replacements and the costs associated with such placements. Preventing children from re-entering the foster care system can result in substantial savings for the County and the taxpayers.

- **Family Foster Care cost annualized per child.** The cost of foster care in a Family Foster setting can range from \$17.10 to \$58.65 per day per child depending on the age and level of care provided. This translates into an annualized foster care cost from **\$6,241.50 to \$21,407.25 per child per year.**
- **Residential Foster Care cost annualized per child.** The cost of Residential Foster Care costs can range from \$50.22 up to \$562.00 per day per child. That translates into an annualized cost for residential care from **\$18,330 to \$205,130 per child per year.**
- **Contract program cost per child.** The estimated cost of the Aftercare Program is \$2,741,952 for three years. The Vendor is expected to serve approximately 487 children over three years, which translates into a per child cost of **\$5,630.29.**

The goals and objectives as stated in the resolution will be tracked and monitored to evaluate success using the performance measurement indicators developed by the Department and approved by the County Budget Office. They include, but are not limited to, reviewing of periodic reports submitted by the vendor and making onsite visits.

Based on the **Performance Measurement Indicators** reported from July 1, 2010 through June 30, 2011, the Department is able to report that the vendor has met its targets as stipulated by the contract. Over this period of the contract CV has served over 85% of its contract capacity. Over the same period, none of the families became the subject of an indicated CPS report while receiving services.

Except as specifically modified herein, all other terms and conditions of the original agreement shall remain in full force and effect.

Accordingly, authority is now requested for the County of Westchester, acting by and through its Department of Social Services, to amend an agreement with The Children's Village, Inc. for the above said purpose.

Approval of the attached resolution by your Honorable Board is respectfully requested.

RESOLUTION

Upon a communication from the Commissioner of Social Services, be it hereby

RESOLVED, that the County of Westchester, acting by and through its Department of Social Services, is hereby authorized to amend an agreement with The Children's Village, Inc., for the operation of an After Care from Foster Care Tier I & Tier II Program, providing after care case management, supports and services to foster care families in a two "Tier" design for the period from June 1, 2010 through May 31, 2013 in an amount not to exceed \$2,293,293 by modifying the scope of service and increasing the not to exceed amount by \$397,899 to a new not to exceed amount of \$2,691,192 to be paid pursuant to an approved budget and subject to appropriation; and be it further

RESOLVED, that the Agreement is subject to County Appropriations; and be it further

RESOLVED, that this Agreement is also subject to further financial analysis of the impact of any New York State Budget (the "State Budget") proposed and adopted during the term of this Agreement. The County shall retain the right, upon the occurrence of any release by the Governor of a proposed State Budget and/or the adoption of a State Budget or any amendments thereto, and for a reasonable period of time after such release(s) or adoption(s), to conduct an analysis of the impacts of any such State Budget on County finances. After such analysis, the County shall retain the right to either terminate this Agreement or to renegotiate the amounts and rates approved herein. If the County subsequently offers to pay a reduced amount to the Contractor, then the Contractor shall have the right to terminate this Agreement upon reasonable prior written notice; and be it further

RESOLVED, that except as specifically modified herein, all other terms and conditions of the original agreement shall remain in full force and effect; and be it further

RESOLVED, that the County Executive or his authorized designee is authorized to execute all documents necessary to effectuate the purposes of this resolution.

Original Contract Amount:	\$2,006,643
Previous Amendment:	\$ 286,650
<u>This Amendment:</u>	<u>\$ 397,899</u>
Total:	\$2,691,192

Account to be
Charged/Credited

	Fund	Dept	Major Program, Program & Phase Or Unit	Object/ Sub- Object	Trust Account	Dollars
2011	101	22	8900	5960	-----	\$53,599
2012	101	22	8900	5960	-----	\$224,336
2013	101	22	8900	5960	-----	\$119,964

Budget Funding Year(s): 2011-2013
(must match resolution)

Start Date: N/A End Date: 5/31/13

Funding Source

\$397,899
(must match resolution)

Tax Dollars: 41%
State Aid: 30%
Federal Aid: 29%
Other:

APPROVED BOARD OF ACQUISITION & CONTRACT - 10/13/2011 - JOHANNY VIEIRA SECRETARY